

Factsheet 66

Resolving problems and making a complaint about NHS care

December 2025

About this factsheet

The factsheet explains how to make a complaint about NHS services, including situations where your complaint covers both NHS and social care services. There is also information about other health-related complaints you might want to make.

It describes support available to help you, what to expect when your complaint is investigated, and what you can do if dissatisfied with the outcome.

You may find the following factsheets useful when raising concerns or complaints about services: Age UK factsheet 59, *How to resolve problems and complain about social care*, and factsheet 79, *Equality, discrimination and the Public Sector Equality Duty*.

The information in this factsheet is correct for the period December 2025 until November 2026. However, rules and guidance can sometime change during the year.

The information in this factsheet is applicable in England. If you are in Scotland, Wales or Northern Ireland, please contact Age Scotland, Age Cymru or Age NI for advice. Contact details can be found at the back of this factsheet.

Contact details for any organisation mentioned in this factsheet can be found in the *Useful organisation* section.

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1 Introduction

Many people are happy with their treatment and care when using NHS services but there may be times when things go wrong, or you are unhappy, frustrated or angry about an incident or your on-going care.

You can resolve problems informally by talking to staff concerned soon after an incident happens. If you feel unable to do this or are unhappy with their response, you have a right to make a formal complaint about any aspect of NHS care, treatment, or services, and have it acknowledged and properly investigated.

The NHS Constitution explains your right to complain. You can find this at www.gov.uk/government/publications/the-nhs-constitution-for-england

The Local Authority Social Services and National Health Service Complaints (England) Regulations 2009 govern the NHS complaints process and parameters. They require NHS organisations to have a complaints procedure that tells you who is responsible for complaints, how they manage and might investigate a complaint, how they respond following an investigation, and what you can do if still dissatisfied.

The *NHS Complaint Standards* set out the approach NHS organisations and NHS service providers should take when dealing with complaints. The standards are aligned with the NHS Constitution and regulations and are intended to ensure complaints are managed in a more consistent way, and that services are improved for patients as a result.

2 Who can raise a concern or make a complaint?

You can raise a concern or make a complaint:

- on your own behalf or for a friend or relative if you have their permission, ideally in writing
- on behalf of a friend or relative who cannot give consent for you to act on their behalf because they lack mental capacity. If the NHS organisation believes pursuing the complaint is not in that person's best interests, it can refuse to do so but must tell you why in writing

- if you are, or likely to be, affected by the issue being complained about
- on behalf of a deceased relative or friend.

2.1 Are there time limits to making a complaint?

There is no time limit if raising a concern informally but the sooner you do this, the more likely it can be resolved satisfactorily or prevented from happening again. You must make a formal complaint within **12 months** of an event occurring, or within 12 months of the date you were first aware of the matter you want to complain about.

The time limit can be waived if you give good reasons for missing it and the complaints manager decides a fair investigation is possible.

3 What services can you complain about?

You can raise concerns or complain about services or care provided by:

- primary care such as your GP, dentist, optician or pharmacist
- community based NHS staff such as district nurses or specialist nurses
- hospital trust, mental health trust, ambulance services, NHS 111
- an independent hospital if the NHS pays for your care. See section 13 if your complaint is about private treatment.

If your concern or complaint relates to detention under *Mental Health Act 1983*, see section 7 for more information.

3.1 What might your concerns or complaint involve?

They may relate to one or more of the following:

- a specific consultation with a health professional
- poor procedures affecting the time or route taken to reach a diagnosis
- poor procedures affecting general care or specific treatment
- attitude of staff or being treated in a discriminatory way

- poor or inadequate communication about your care
- difficulty making appointments or late running appointments.

4 The complaints process

Resolving problems informally

Raise a concern with a staff member or their manager at the time, or as soon as possible afterwards. This provides an opportunity for it to be put right quickly and prevent a situation from getting worse.

Before you do this, decide what you would like to happen as a result. You may be satisfied if the person concerned apologises; may want assurance that staff are taking steps to prevent something happening again; may want agreement on a better way to meet your own or a relative's needs; or information from a doctor proving difficult to reach.

Making a formal complaint

You may decide to raise a formal complaint because:

- your concerns were not adequately addressed by raising them informally
- the seriousness of the issue warrants a wider investigation, or
- the event you want to complain about happened some time ago.

The next section explains how you can make a formal complaint and what should happen next.

5 Making a formal complaint

5.1 Who to complain to

Everyone who provides an NHS service in England must have their own complaints procedure. Staff should direct you to the appropriate complaints team. Each organisation's website should include information on how to make a complaint.

GP practice - the Practice Manager is usually responsible for handling complaints, but you may want to talk to your GP first.

Hospitals, mental health trusts and ambulance services - most have a department to handle formal complaints. As well as lodging your complaint with the complaints department, you can alert the Chief Executive to your issue by sending them a copy of your complaint.

Dental practices, opticians or pharmacies – must have a senior staff member responsible for handling complaints.

If you do not want to complain to the provider of the NHS service

If you feel uncomfortable complaining to the service provider, you can approach the NHS organisation that funds a service you use – known as the ‘*commissioner*’.

Integrated care boards (ICBs) commission GP services, as well as NHS services provided in the community by dentists, opticians and pharmacists.

ICBs also fund hospital services, ambulance services, NHS 111, mental health services and community services such as district nurses, for people living in their area.

You can find contact details at:

www.nhs.uk/nhs-services/find-your-local-integrated-care-board

NHS England is responsible for complaints about various specialised services, such as military healthcare and prison healthcare. For further information about making a complaint to NHS England, see:

www.england.nhs.uk/contact-us/feedback-and-complaints/complaint/complaining-to-nhse

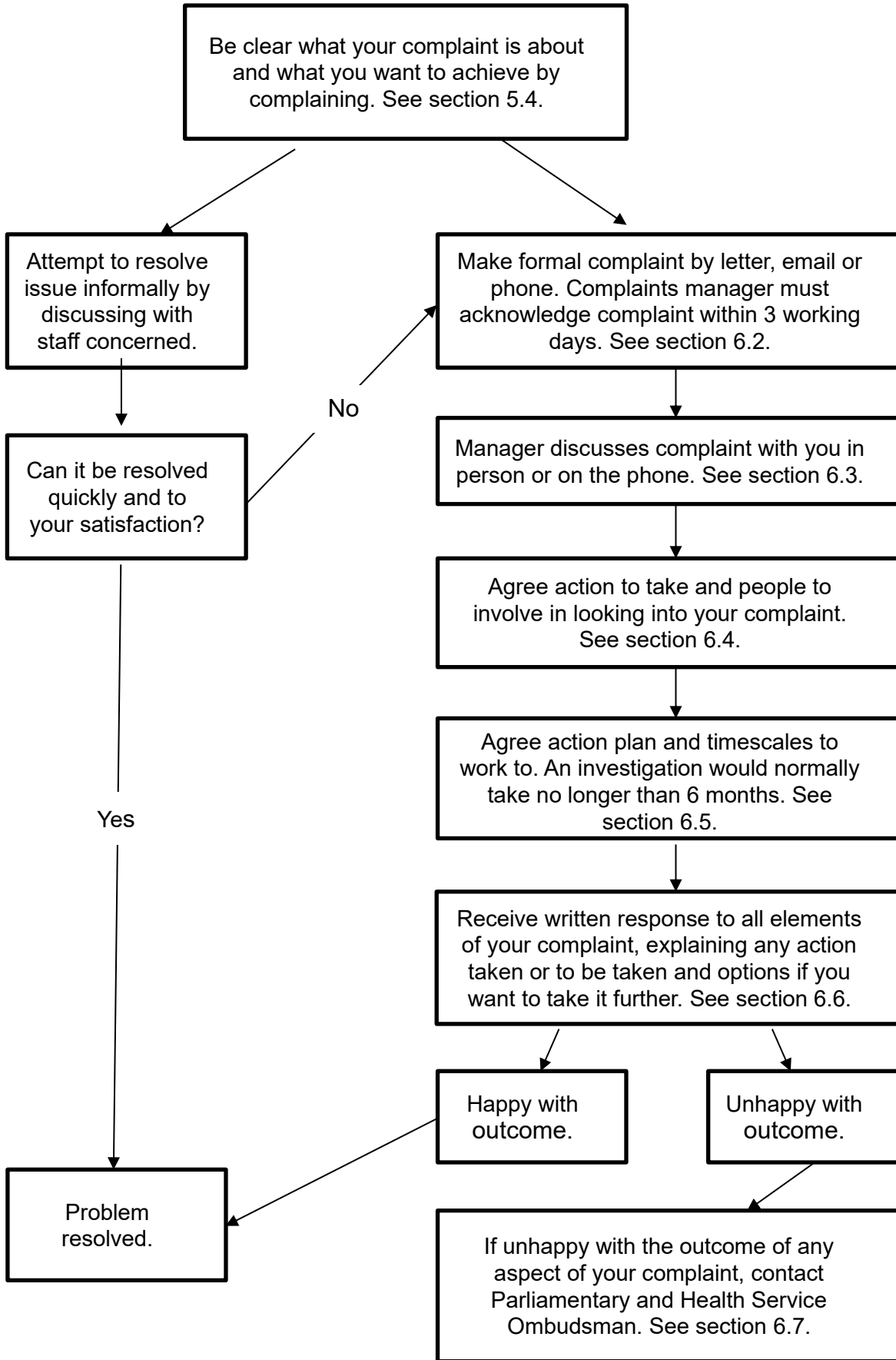
Local authorities commission public health services, such as health checks, smoking cessation, and sexual health services. These services are aimed at groups of people rather than treating individual patients.

You can find your local authority at: www.gov.uk/find-local-council

You cannot complain to both the service provider and the service commissioner at the same time.

The chart on page 6 shows steps in the process of resolving a complaint.

Resolving problems about NHS care



5.2 Complaints involving more than one organisation

If your complaint involves more than one organisation, they have a duty to co-operate. This means the organisation you complain to must approach the other one and agree between them to tell you who will:

- take the lead in handling your complaint
- be your point of contact and responsible for communicating with you
- co-ordinate handling of any investigations
- ensure you receive one response that addresses all the issues it was agreed they would investigate.

For example, you might want to complain about two NHS organisations, such as a GP practice and a hospital, or the hospital that managed your discharge and the local authority that arranged discharge support.

5.3 Support to make a complaint

It can be daunting or distressing to make a complaint about an NHS service and consequently, some people decide not to make one. However, you should not be put off by fears that the care or services you receive will be negatively affected after making a complaint.

If you are thinking of making a complaint and want to discuss your options, or need help to prepare your complaint, or want someone to come with you to a meeting about it, you have a right to free support from an advocate.

There is an Independent NHS Complaints Advocacy Service in every local authority area. They can offer a range of support, from a simple explanation of the complaints process to self-help guides, template letters or reading over your own letters, or more one to one support for complex complaints if needed.

Contact your local Healthwatch to find out who delivers advocacy services where you live. To find your local Healthwatch, see www.healthwatch.co.uk/your-local-healthwatch/list

NHS services themselves also offer support. Hospitals, mental health trusts and some ambulance services have an in-house Patient Advice and Liaison Service (PALS) with staff who can explain the complaints process. You can ask PALS to intervene on your behalf and try to resolve the issue informally and prevent it escalating to a formal complaint.

If you have sight or hearing difficulties, or English is not your first language, ask for a copy of the complaints procedure in a format you can understand. Let staff know if you need an advocate, lip reader, a British Sign Language or foreign language interpreter to help you.

If you do not seek advocacy, you may want to talk the issue through with a friend and ask if they will read any correspondence before you send it.

5.4 Tips to help make an effective complaint

These tips and suggestions can help you engage confidently with the process at what may be a stressful or emotional time. Be clear what your complaint is about – set out what went wrong and how you have been affected, providing specific details, such as when and where incidents occurred, and the names of staff involved.

Be clear about what you want to achieve by making a complaint -you might want an apology, an explanation of why the incident happened, an agreement to put right the results of poor treatment or care, or an explanation of what has been, or will be done, so it does not happen again.

State that you are making a formal complaint – write at the top of your letter or email that you are making a formal complaint. This makes it clear that you expect them to respond in line with complaints regulations. It is usually advisable to make your complaint in writing if possible and keep a copy. However, you can complain verbally if you want to.

Keep to the point – avoid giving details that may distract from the main issues. Include your contact details and any evidence you may have. Try to be polite and keep your complaint to the point.

6 What to expect if you make a formal complaint?

Staff should always:

- take your complaint seriously and treat you politely and with respect
- reassure you that making a complaint will not have a negative effect on your care and treatment.

6.1 After submitting your complaint

Keep a record of names, contact details and job titles of anyone you speak to, dates of conversations, what was said, decisions made and deadlines agreed. Keep emails and correspondence and ask for written confirmation of verbal promises.

6.2 Acknowledgement of your complaint

You can make a complaint in person or by phone, letter or email. If by phone, the person you speak to should send a letter or email detailing their understanding of your complaint. This allows you to check they understand it accurately.

Staff should acknowledge your complaint - orally or in writing - *within three working days*. Contact them if you do not hear within this time.

6.3 An opportunity to discuss your complaint

The person who acknowledges your complaint must offer you, at a mutually agreed time, the opportunity to discuss it and how it will be handled. This can be face to face or by phone.

If you do not want this discussion, staff should write explaining how they propose to manage your complaint, including expected timescales for completing any investigation and for sending their response.

6.4 Have your complaint properly looked into

The person responsible for managing your complaint should:

- discuss who to involve and the type of investigation most likely to help understand what happened and why, and lead to a satisfactory outcome
- agree an investigation that is proportionate and completed as soon as possible.

One option may be a face-to-face meeting between you and staff concerned, involving a mediator if necessary.

6.5 Agree timescales and be kept informed of progress

If your complaint needs a full investigation, ensure all the issues you want addressed are included and agree a plan of action and timescales. You should expect to receive a response *no more than six months from the date of your complaint*. If it is to be longer than this or than agreed, you should be told why and sent a response as soon as possible.

If you have not had a response within the agreed timescale, contact the organisation you complained to in the first instance. If you have not had a reply after six months, contact the Parliamentary and Health Service Ombudsman (PHSO), see section 6.7 for more information. In the case of a hospital complaint, you can write to the Chief Executive.

6.6 Be told the outcome and options if still unhappy

Once investigated, you should receive a written response that includes:

- an explanation of how they considered your complaint, conclusions reached in relation to each part of it, and any action the complaint specifies, or the organisation believes it should take
- confirmation the organisation is satisfied any action that needs to be taken has been, or will be taken
- details of your right to ask the PHSO to look into your complaint and how to do this, if you are dissatisfied with all or part of their response.

If you are unclear or dissatisfied with any element of the response, first raise it with the complaints manager, as further discussion may resolve things without involving the PHSO.

6.7 Taking your complaint to the Ombudsman

The Parliamentary and Health Service Ombudsman (PHSO) is independent of the NHS and the government and is accountable directly to Parliament. *You should approach the PHSO within one year of becoming aware of the problem.* If it is longer than this, speak to their helpline for advice on how to proceed.

You can use their online complaint checker to find out if your complaint is ready for them. Alternatively, their helpline staff can offer information and advice about your complaint. You can submit your complaint online or download the complaint form from their website.

The PHSO will consider all complaints brought to them and will look at factors such as who brought the complaint, how you or the people involved have been affected and what the relevant organisation has already done to respond to your complaint before deciding whether to investigate. The PHSO will inform you of and explain the reasons for their decision.

The website also explains things you need to know if considering legal action.

If PHSO decides an organisation has got things wrong, they can make recommendations for them to be put right. This includes giving you explanations and an apology, wanting the service to learn and improve and there may be recommendations for financial redress. The PHSO and Local Government and Social Care Ombudsman (who investigates complaint handling by local authorities) have a joint team to handle complaints involving NHS and local authority services.

6.8 Monitoring and reporting on complaints handling

Each NHS organisation must keep a record of:

- each complaint, what it was about, and its outcome
- whether it met agreed timeframes for a response or had to amend them.

Their annual report must include:

- how many complaints they received
- how many were found to be justified
- how many were referred to the PHSO
- a summary of the subject matter of complaints
- significant learning arising from complaints or the way they were handled
- action taken, or to be taken, to improve services as a direct result of investigating complaints.

Some complaints or concerns are not dealt with or within the scope of the NHS complaints process. The following sections explore these in more detail, including providing feedback more generally.

7 Complaints about NHS use of *Mental Health Act*

Complaints if you are treated under the *Mental Health Act 1983* (*‘the Act’*) work slightly differently. The Act allows you to be kept in hospital against your will in certain circumstances, or to be subject to compulsory treatment in the community. If you are unhappy about the use of powers or how duties have been carried out under the Act, raise this with the service providing your care. They must have a complaints procedure.

If you want support to make your complaint, seek information about mental health law and services from a charity like Mind. You can ask to talk to an Independent Mental Health Advocate, a specialist advocate trained to work within the Act’s framework.

If you are unhappy with the outcome of the service’s investigation, you can ask the Care Quality Commission (CQC) rather than the PHSO to fully investigate, as they hold legal powers to investigate in this area. They look to see whether the local service handled your complaint fairly.

You can contact CQC if you believe NHS staff:

- did not follow the right procedures
- did not give you the right information
- restrained or kept you away from other patients unnecessarily
- did not adequately plan for your discharge.

If your complaint does not relate to treatment under the Act but, for example, is about treatment options or medication staff want you to take, or if you believe you should be discharged, complain to the service provider. They should follow the procedure described in section 6.

8 Feedback to Care Quality Commission (CQC)

The CQC is the independent regulator of health and adult social care in England and investigates individual complaints relating to the Act.

The CQC cannot investigate complaints about NHS and social care services but wants you to share both good and bad experiences with them. You can do this by letter, phone or '*Give feedback on your care*' form on their website. Inspectors review feedback and decide if it warrants follow up or action on their part.

CQC Inspections

The CQC inspects and reports on all NHS organisations, independent healthcare providers and social care providers. Their inspection regimes are tailor-made for each type of provider. The CQC always looks at the content of, and trends in, complaints and how each provider handles, responds to and learns from complaints.

Your feedback can inform these inspections and the ratings for services.

9 Raising safeguarding concerns

Safeguarding refers to the process of protecting peoples' health, wellbeing and human rights, and enabling them to live free from harm, abuse and neglect. Some adults are at increased risk of neglect or abuse because of their dependence on others, for example people living with dementia, sensory impairment, learning difficulty or frailty.

Harm and abuse can happen anywhere, including hospitals at ward level where it can involve ignoring medical or physical care needs such as permitting development of pressure ulcers, misuse of medicines, or failure to ensure adequate nutrition and liquids. You can discuss any concerns and get advice by contacting Hourglass.

If your concerns are about someone else's care, it is always best to discuss your worries with them. It is important to have their agreement, where possible, before you report abuse. If the person does not have the mental capacity to agree to this, think carefully about whether it is in their best interests to raise a safeguarding alert on their behalf.

Hospitals must have a safeguarding policy describing steps staff must follow if concerns are brought to their attention. If you have concerns, speak with a senior staff member on the ward or ask PALS for contact details of the hospital's Safeguarding Lead. You can raise the matter with your local authority safeguarding team and also notify the CQC.

GP practices, dental practices and other NHS organisations have a staff member who leads on safeguarding. For more information, see Age UK factsheet 78, *Safeguarding older people from abuse and neglect*.

10 Negligence by an NHS organisation or healthcare professional

If you or a family member believe you have been harmed by an NHS organisation or healthcare professional because of negligence, you are entitled to an explanation and may get compensation for your injuries.

These are complex areas. Action against Medical Accidents can help you decide if your experience falls into the category of a medical accident and if so, discuss your options.

You may have been told by an NHS organisation caring for you about an incident where your care or treatment has gone wrong and appears to have caused significant harm or has the potential to cause serious harm in the future.

Organisations must share this with you under their Duty of Candour requirements in regulation 20 of the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014.

11 Raising concerns with your MP

It may be helpful to seek support from your local MP in dealing with a problem, or if you feel the formal complaints process has not dealt appropriately with your issue. You can find your MP's contact details at: www.members.parliament.uk/FindYourMP

12 Complaints about a health professional

If you believe a doctor or other health professional is guilty of professional misconduct that could call into question their fitness to practice, you can complain to their regulatory body.

Each has procedures for investigating fitness to practice concerns. Examples include seriously or persistently failing to work competently and safely, having inappropriate relations with a patient, breaching confidentiality or discrimination against patients, colleagues or others. Each body sets the standards expected of the professionals they regulate, and if their conduct falls below these standards, they may be considered unfit to practice.

The professional bodies for the main health professions are:

Doctors, physician associates and anaesthesia associates: General Medical Council

Nurses, nursing associates and midwives: Nursing and Midwifery Council

Dentists: General Dental Council

Opticians: General Optical Council

Pharmacists: General Pharmaceutical Council

Chiropodists/podiatrists, dietitians, occupational therapists, paramedics, physiotherapists, radiographers and speech and language therapists: Health and Care Professions Council

13 Complaints about private healthcare providers

If you are unhappy with healthcare you have paid for yourself, contact the service provider and give them the opportunity to investigate your concerns and respond to you. They should have a complaints procedure.

If you are not happy with their response, contact the Independent Sector Complaints Adjudication Services. They represent many independent healthcare organisations and have a guide for patients and a code of practice for their members on dealing with complaints. They can only look into complaints involving their members.

Complaints about NHS funded care provided in a private hospital should follow the complaints process described in sections 5 and 6.

Useful organisations

Action against Medical Accidents

www.avma.org.uk

Telephone helpline 0345 123 2352

A charity offering information and advice to support people affected by medical accidents.

Care Quality Commission

www.cqc.org.uk

Telephone 03000 61 61 61

Independent regulator of adult health and social care services in England and can investigate complaints about use of *Mental Health Act 1983*.

General Dental Council (GDC)

www.gdc-uk.org

Telephone 0207 167 6000

Responsible for registering dentists and dental care professionals who practise in the UK and investigating concerns about 'fitness to practice'.

General Medical Council (GMC)

www.gmc-uk.org

Telephone 0161 923 6602

The organisation to contact if you have a concern about a doctor's 'fitness to practice'.

General Optical Council

www.optical.org

Telephone 020 7580 3898

The regulator for opticians, optometrists, dispensing opticians and optical businesses practicing in the UK.

General Pharmaceutical Council

www.pharmacyregulation.org

Telephone 0203 713 8000

The organisation to contact if you have concerns about a pharmacy's or pharmacist's 'fitness to practice'.

Health and Care Professionals Council (HCPC)

www.hcpc-uk.org

Telephone 0800 328 4218

Keep a register of selected health and care professionals and investigates '*fitness to practice*' concerns.

Hourglass

www.wearehourglass.org

Telephone 0808 808 8141

A specialist charity focusing exclusively on the issue of elder abuse.

Independent Sector Complaints Adjudication Service (ISCAS)

www.iscas.cedr.com

Telephone 020 7536 6091

Voluntary scheme for independent healthcare providers and provides independent adjudication on complaints about its members.

Local Government and Social Care Ombudsman

www.lgo.org.uk

Telephone 0300 061 0614

Can investigate complaints about privately funded adult social care and complaints about local councils.

Local Healthwatch and Healthwatch England

www.healthwatch.co.uk

Telephone 03000 683 000

Local Healthwatch can signpost to the independent NHS Complaints Advocacy Service in your area.

Mind

www.mind.org.uk

Infoline 0300 123 3393

Provides information and support to anyone experiencing a mental health problem.

NHS England

www.england.nhs.uk/contact-us/complaint/complaining-to-nhse

Telephone 0300 311 22 33

Investigate complaints about services they commission.

Nursing and Midwifery Council

www.nmc.org.uk

Telephone 020 7637 7181

Can investigate 'fitness to practice' concerns about nurses, nursing associates and midwives.

Parliamentary and Health Service Ombudsman

www.ombudsman.org.uk

Telephone helpline 0345 015 4033

This Ombudsman investigates complaints about NHS care in England.

Patients Association

www.patients-association.org.uk

Telephone 0800 345 7115

Charity offering information and guidance to patients and campaigning for improvements in health and social care.

Age UK

Age UK provides advice and information for people in later life through our Age UK Advice line, publications and online. Call Age UK Advice to find out whether there is a local Age UK near you, and to order free copies of our information guides and factsheets.

Age UK Advice

www.ageuk.org.uk

0800 169 65 65

Lines are open seven days a week from 8.00am to 7.00pm

In Wales contact

Age Cymru Advice

www.agecymru.wales

0300 303 44 98

In Northern Ireland contact

Age NI

www.ageni.org

0808 808 75 75

In Scotland contact

Age Scotland

www.agescotland.org.uk

0800 124 42 22

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The evidence sources used to create this factsheet are available on request.

Contact resources@ageuk.org.uk

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